

Right This **Millisecond**:

How Hyperscale Computing Is Transforming Retail Strategy—and Profitability

Executive Summary

Go faster. It's the clarion call of retailers. From constant big data experiments to lightning-fast processing power, innovative retailers are moving into real-time when it comes to driving change.

In this eBook, we look at how big data analytics, sophisticated computing models, and hyperscale computing can help retailers compete successfully with eCommerce giants. No longer cowed by showrooming, retailers are using their physical locations in creative, engaging ways, while committing to minute-by-minute marketing and pricing combat with their pure-play peers.

Hyperscale computing is a weapon of competitive advantage. Retailers are using hyperscale computing to build 360-degree views of their customers, harness the power of predictive analytics, develop personalized offers and pricing at the point-of-sale, and redesign physical stores to strengthen their value and connection with shoppers.

Hyperscale computing can help retailers perform bone-crunching analytics, drive rapidly to insight in key functions across the enterprise, and scale automatically to meet business needs. This is no longer a platform for bleeding-edge innovators: It's a must-have for every retailer that wants to move beyond survival of the fittest to leader of the pack.

Read on to learn why it's time to go hyperscale—today.

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It's an Omnichannel World

Fierce, click-to-click eCommerce combat is breaking out among brick-and-mortar retailers, pure-play brands, and online marketplaces as they grapple for growth. They're also rethinking their store strategies, striving for a seamless shopping experience that delights customers. **Successful market leaders need to become big data impresarios, able to drive to insight—and action—in milliseconds**.

Massive data stores, powerful algorithms, open-source platforms, and hyperscale computing enable the industry to forecast the future, measure the past and present, and maximize their opportunities.

Retailers are:

BUILDING	LEVERAGING	DEVELOPING	BECOMING	USING
a 360-degree view of customers and their behavior to create a unified omnichannel experience.	predictive analytics to anticipate customer needs, demand shifts, and competitor actions.	personalized offers to increase customer spending and reward big spenders.	pricing experts to win sales, beat competitors, and increase revenues.	physical stores in innovative ways to strengthen their value.

In this new model, hyperscale computing emerges as a major game-changing advantage.



By **2016**, the online channel will influence more than half of all retail transactions, representing **\$2 trillion** in potential sales.¹

ARE YOU READY TO GET STARTED?



I See You: Creating a 360-Degree View of the Customer

If behavior speaks louder than words, retail customers are trumpeting their needs and desires in a deafening roar. Buyer behavior, from online web searches, to social media sharing, purchase histories, loyalty program participation, call center requests, and more, provides retailers and eCommerce providers with a wealth of data.

And that data is exploding. By way of example: Wal-Mart generates a million rows of transaction records every single hour.² It's time to put all of the pieces of the puzzle together and turn information into insights. Retailers will move customer data from stovepiped systems to hybrid ecosystems made of mix-and-match cloud services and dedicated infrastructures that can be deployed rapidly and cost-efficiently. These dynamic hyperplatforms **will allow retailers to easily access, manipulate, and use large quantities of both structured and unstructured data and distribute workloads globally**.

These companies will use a myriad of technologies, analytics, and hyperscale computing to:

GATHER

CREATE

IDENTIFY

and sift through vast amounts of structured and unstructured data, looking for patterns to act on instantly. a single, 360-degree view of customers across all of their channel, transaction, and device interactions. unexploited customer segments and new product offers that offer opportunities for growth.

DRIVE

business intelligence about eCommerce performance from the customer segment and product line level to the individual consumer and product level.

ENABLE

customers to move seamlessly across channels and devices to research products both online and in the store, share offers and recommendations with others, purchase goods, and arrange for delivery.

Fewer than 5% of eCommerce companies use big data or predictive analytics software. Among them are Amazon, Alibaba, and Rakuten.³

Alibaba, China's eCommerce giant, processes 200 million transactions every week.⁴

"Networks aren't fast enough to process big data, and there isn't enough memory."⁵

> Mark Beyer, Research Vice President, Gartner

The Forecast Calls for Predictive Analytics

If companies possess a treasure trove of data—and customers are adding to it all the time—why aren't more retailers masters at the art of predictive analytics? Obviously, moving to a predictive modeling approach takes significant investments, in-house skill, and time to build test-and-learn experiments into enterprise capabilities.

But the clock is ticking, as eCommerce providers constantly refine their approaches, running marketing campaigns for micro-segments as small as one. Companies can use predictive modeling tools and hyperscale computing to sieve through vast mountains of data looking for critical patterns.

They can:

ANTICIPATE customer behavior, overcoming roadblocks to progress and minimizing shopping cart abandonment.	USE customer data and rules engines to offer customers products they want—but don't know about yet.	PLAN for expected demand spikes, such as seasonal spending, holidays, big shopping days, or consumer response to major ad campaigns.	SET UP automated algorithms to respond to unexpected developments, such as product or raw material shortages, unexpected weather patterns, or competitor actions.	DETERMINE the right merchandise and pricing across all channels and constantly fine-tune their approach.

Companies that leverage advanced analytics for eCommerce operations have achieved significantly higher click-through rates and conversions—three to 10 times the average.⁶

Within three years, \star MOCVS moved from analyzing customer data on Excel spreadsheets to using big data and analytics programs. As a consequence, it has increased in-store sales by **10%**.⁷

Knowing Me, Knowing You: The Power of Personalization

Not every customer is equal. High-value customers, who often belong to loyalty programs, are the kings and gueens of retail. Big data experts are carefully wooing-and keepingthese real spenders with perks that are carefully customized to their desires.

However, even "average" or price-sensitive consumers offer opportunities for higher ROI, with the right cross-selling and up-selling opportunities.

Retailers are using the raw power of hyperscale computing and analytics to:

CONFIGURE

personalized products at the point of sale for greater

promotions or coupons to customers' real needs for

DEVELOP "next best offers" based on customer knowledge and transaction history, to cross-sell or up-sell related products.

DELIVER

real-time offers in stores that change based on the customer's location, leveraging Bluetooth low-energy wireless technology in Apple smartphones or NFC tags in Android smartphones.

ENABLE

customers to customize product features for higher per-item spending.



TARGET

and campaign ROI.

higher click-throughs, sales,

Personalization can deliver five to eight times the ROI on marketing investment and boost sales by 10%.8

USE

items aren't available.

"fuzzy matching" to offer related goods when desired



This Offer Won't Last: Successful Promotions and Pricing

Consumers won't give up their discounts and promotions. The implosion of erst while CEO Ron Johnson's turn-around strategy for J.C. Penney is a contemporary case in point. Transparent pricing—and downward pressure on margins—is here to stay. Retailers have a choice: They can either go upmarket by creating a unique experience, become rapid-fire pricing and promotion experts, or bundle products for higher sales and margins.

They also can outfox the competition, by using big data to gain intelligence into their industry processes and pricing, and use this information against them. Whatever their approach, they need to speed up. A recent IDC report compared eCommerce pricing to a never-ending game of "breakneck channel chess."⁹

Companies are using big data, analytics, and hyperscale computing to:

DISCOVER

the best price at the product (not category) level using automated analytics, a process that can increase margins from 3% to 8%.¹⁰

UNDERSTAND

consumer price awareness across store clusters, using differential pricing to drive incremental revenues both regionally and nationally.¹¹

COMPETE

against other retailers in real-time on price or proactively credit customers the difference in purchase prices, to maintain their loyalty for future purchases.

MODEL

DETERMINE

same category.¹²

the right promotions—those

that will lift product sales without hurting others in the

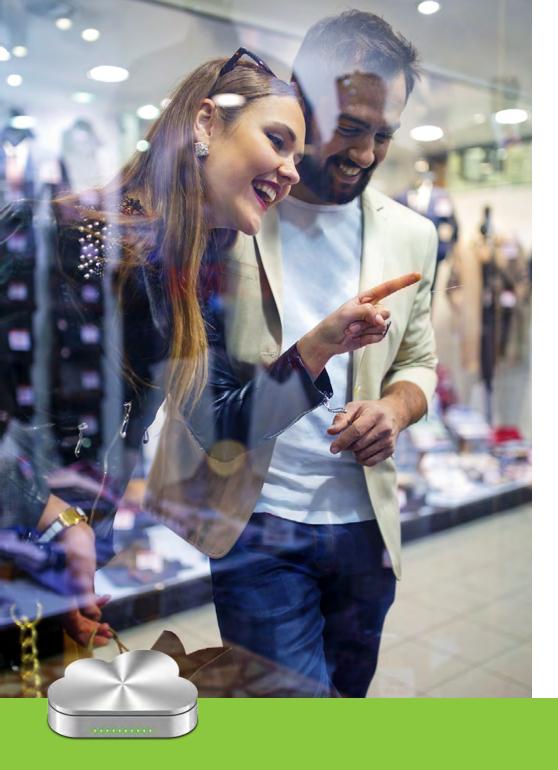
the impact of promotions on other processes, including vendor support, marketing ROI, supply chain processes, and store labor costs.¹³

EVALUATE

promotions at the category, item, and customer levels, and how they are affected by other variables such as store location, seasons, and weather.



Developing big data promotional expertise can help retailers increase profit margins by 1% for sales.¹⁴



Location Still Matters: Rethinking Store Networks

For the past few years, the conventional wisdom was that it was game over for brick-and-mortar retailers, who were hobbled by expansive, expensive geographic footprints, legacy technology systems, and the need to hold aging inventory. In this way of thinking, big box retailers and other merchants were nothing but expensive showrooms, losing sales to aggressive online discounters. Amazon, eBay, and others would rule the world.

Not so fast.

Showrooming is now giving way to webrooming, where customers research items online but complete purchases in person. In addition, stores can serve as living labs for observing customers' offline behavior. But stores need to change. Retail planners should think Apple, not Circuit City (RIP). In a McKinsey interview, Devin Wenig, president of eBay Marketplaces, says chains will be creating smaller-scale storefronts that are "shoppable windows" and are colocated with inventory and distribution centers.¹⁵

Companies can use big data and hyperscale computing to:

IDENTIFY

opportunities for tie-ups, where a retailer's network and customer segments offer competitive advantage to potential partners.¹⁶

SIFT

service analytics across myriad locations, zeroing in on—and standardizing—the targeted associate behaviors that cause shoppers to spend up to 50% more per visit.¹⁷

REDESIGN

store layouts based on how customers behave in stores and which product combinations they purchase together.

OFFER

innovative in-store services, such as Klarna's pay-later services, which use a 200-variable algorithm to determine customer risk across 200,000 daily transactions¹⁸ and motivate impulse purchases.

RATIONALIZE their geographic footprint,

opening new locations in underserved areas and closing stores that don't have a viable long-term life cycle.

DEVELOP

targeted coupons and offers to drive customers to stores.

"49% of shoppers during the 2012 holiday season preferred to research online and then buy in stores, instead of conducting all of their purchases online."¹⁹ -ForSee



It's Go Time

Your business is moving fast. Make sure other retailers aren't moving faster. To increase their competitive edge, retailers and eCommerce providers must leverage the power of analytical tools and managed cloud services.

Hyperscale computing offers instant access to incredible raw computing power provided by tens of thousands of servers offering myriad petabytes of storage. While Google and Facebook build and operate their own data centers, you can now get access to that same computing power from CenturyLink and Microsoft.

PERFORM

real-time analytics to gair game-changing insights.

USE

hyperscale and autoscale services to meet demand bursts for your company and its customers.

HOST

LAUNCH

next-generation apps.

and manage

mission-critical applications n the cloud, increasing availability and reliability.

GROW

rapidly to take advantage of new business opportunities.

DRIVE

HANDLE

big data volumes and

hampering business

large workloads without

batch processing jobs down from days to seconds, enabling instant responsiveness.

"CenturyLink has been cited as a visionary market leader for cloud infrastructure in Gartner's latest magic quadrant report.**"**

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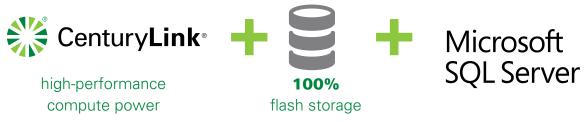
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But it's important to choose the right partner. Here's why CenturyLink and Microsoft offer you the best solution and capabilities in the market.

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Performance equal/greater to 15,000 input/output operations per second (IOPS).

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Ranked by Cloud Harmony to be among the best in the industry.

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RETAILERS GAIN:

- Speed-to-market
- Instant availability
- **Business** flexibility
- Security and regulatory compliance
- Cost-effective solution

PERFECT FOR:

- ► Web-scale workloads
- Big data analytics
- ► Next-generation applications

11 Benefits for Your Business

Scale automatically to meet business demands without having to overprovision CenturyLink Managed Microsoft SQL Servers resources upfront or guess what resources you will need. Go hyperscale by leveraging CenturyLink Cloud's high-performance compute with 100% flash storage to turbo-charge performance to at least 15,000 input-output operations per seconds (IOPS) over 10Gbps networks. Change the game with in-memory to increase the speed of new and existing SQL Server apps, accelerate time to insights, and run important workloads faster than ever. Maintain control using blueprints to model complex server environments and reuse them easily. Configure autoscale policies for CPUs "vertically" on a per-server basis, setting acceptable ranges and thresholds.

Quickly provision Microsoft SQL Servers into the CenturyLink Cloud directly from the CenturyLink Cloud Control portal. Ensure continuous availability with Microsoft SQL Server 2014 AlwaysOn's functionality. Geodiverse availability groups provide built-in redundancy of your critical data. Perform data-intensive business analytics without causing any disruption to your operations or the customer experience. Leverage availability groups to ensure business continuity, isolate key workloads, and offload data backups, analytics, and business intelligence.

Build compliant applications on our hybrid cloud solutions. We are compliant with SSAE 16, ISAE 3402, SAS70 and ITIL and possess deep FISMA, HIPPA, and PCI experience. Access leading security including server updates, physical security, and customer-specific data security. Leverage top-notch hardware. Each CenturyLink Cloud node offers 70% max allocation to accommodate spikes, 100% flash storage, 10Gb networking, and limitless customization and configuration of compute, memory, storage.



About CenturyLink

CenturyLink partners with Microsoft to provide exceptional managed cloud and dedicated server services with hyperscale and autoscale capabilities. We are pleased to offer the industry-leading Microsoft SQL Server 2014 platform to our global business customer base, providing customers with AlwaysOn reliability, business intelligence, self-service tools, and a full suite of managed services.

As the third largest network carrier in the United States, we offer multisite MPLS network capabilities, significant managed cloud experience, and deep network expertise. Our cloud services include "beyond hybrid" capabilities with standard integration between computing environments.

They include:

PUBLIC CLOUD

Create AlwaysOn availability groups within CenturyLink Cloud, mixing traditional and hyperscale virtual machines interchangeably.

HYBRID CLOUD

Mix private and public clouds to create a hybrid data solution. Use public clouds for burst capacity, such as seasonal or unforeseen events. Remove the need for capacity planning or performance concerns with hyperscale and autoscale functionality.

COLOCATION

CenturyLink is one of the world's largest colocation providers. Use our services to integrate your colocation environment with our public and private clouds. This is an unprecedented capability that allows you to integrate into the cloud with existing investments, mainframes, and legacy systems.

MANAGED SERVICES

Use our services to maintain, manage, and monitor your cloud servers. Access our 24x7 expertise for a flat hourly rate, ensuring your platform is always up-to-date and highfunctioning.



For more information, visit www.centurylink.com.



ENDNOTES

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Contact CenturyLink

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today to get started with hyperscale computing!

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